TITLE: Principal Therapeutic/Inclus	sion Specialist	GRADE: 26	DATE: 3/12/2024
SERIES: Recreation	CODE: 2027	EEO: Professional	FLSA: Exempt

Class Definition:

Under direction, leads disability services and professional staff responsible for delivering therapeutic recreation programming or inclusion services. Performs comprehensive and difficult professional therapeutic recreation and inclusion work, that involves planning, developing, coordinating, administering and evaluating highly specialized therapeutic recreation programs and inclusion services; such as adaptive sports or aquatics, specialized recreation and leisure programs for adults and teens, and programs for disabled veterans. Serves as a team lead over lower-level Therapeutic Recreation/Inclusion Specialists and seasonal/intermittent (and volunteer) staff within a designated area or specialized function. Assigns and monitors work, approves leave and timecards; counsels staff, resolves issues, and provides input into performance evaluations. Leads coordination of various recreation programs specifically for individuals with disabilities both independently and with the coordination of other groups. Coordinates multiple patron components with differing demands upon recreation programs with complex, varied and overlapping regulations and policies that may impact program planning; and the use of staff (e.g., career employees, seasonal/intermittent and volunteers). Manages expenditures for assigned programs/activities. Provides annual budget requests/recommendations to supervisor as needed. Work consists of knowledge and understanding of a wide variety of departmental and agency-wide polices, practices, programs and regulations (e.g., Maryland Department of Health, Maryland State Department of Education, Department of Aging) and ability to modify policies and practices in accordance with the Americans with Disabilities Act (ADA). Provides technical guidance and assistance in the areas of therapeutic recreation, program accessibility and disability services as determined by the Americans with Disabilities Act. Serves as a liaison both internally and externally (e.g., professional, governmental and community advocacy groups). Work consists of a variety of therapeutic recreation activities in which information is obtained through investigation, research, tests, or extensive calculations or use of standard mathematics or other means used to ensure high accuracy; information must be developed, classified and analyzed to determine significance. Incumbent handles most unusual problems independently and may interpret or vary established processes to achieve desired results. Applies extensive knowledge of, and skill in, therapeutic recreation, inclusion support, modifications, disability characteristics and behaviors support, recreation and leisure activities, assessment tools for therapeutic recreation, park and recreation administration, program management, legislation and regulations affecting individuals with disabilities (e.g., ADA, safety and health), County, State and Federal building codes on accessibility, disability advocacy organizations and services; as well as knowledge of public relations and marketing, statistical analyses, grant procurement, and transportation systems. Independently performs various types of research and analyses to solve difficult, highly complex and challenging problems. Interacts with people inside and outside the organization, including the public, to exchange information, coordinate, instruct, guide, advise and obtain agreement or compliance or achieve other desired actions. Performs other duties, as assigned.

TITLE:	Principal Therapeutic/Inclusion	n Specialist	GRADE: 26	DATE: 3/12/2024
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Work is assigned in terms of ongoing functional responsibilities, specific assignment requirements and anticipated problems. Incumbent independently plans and carries out the work in conformance with established policies and procedures, program and Commission requirements, and accepted customer service practices. Independently resolves problems or deviations by interpreting or varying established policies and procedures to deal with situations not covered; and brings challenging and highly sensitive problems to the supervisor for guidance or resolution. Work is evaluated in terms of effectiveness and results, meeting program and Commission requirements, adherence to ADA requirements and applicable policies and procedures, customer service, technical adequacy, appropriateness to requirements, and overall countywide goals and objectives.

Examples of Important Duties:

- 1. Core Functions $(\pm 85\%)$ assigned functions vary by position
 - Leads day-to-day activities of program staff including career and seasonal/intermittent employees, volunteers and contractors within a designated area or specialized function. Ensures that work is planned, scheduled and assigned; recruits and trains staff, and assists with coordination, development and evaluation of technical and other training workshops for staff. Assists in conducting panel interviews and onboarding; and counsels staff on performance improvement. Recommends disciplinary actions. Approves timecards and leave requests; advises staff on highly technical and time sensitive problems. Provides direct input to the supervisor for performance evaluations of employees.
 - Assists with defining goals and objectives and establishing standards. Evaluates program effectiveness, develops and interprets policies and procedures; reviews programs, projects and services, and recommends permits and fee structures. Coordinates activities with other Commission units, outside government agencies, disability resources and advocacy groups. Develops, implements, monitors and evaluates programs, modifications, behavior management plans and progress of participants; uses specific tools (e.g., Modification Intake Forms, Needs Assessment, Consultation Requests) to ensure proper modifications are utilized across departmental and divisional programs. Develops, implements and arranges modifications such as companion support, completing appropriate paperwork, securing interpreters for events and classes and providing non-personalized adaptive equipment.
 - Monitors programs for quality, safety and effectiveness; drives Commission vehicles to conduct on-site program visits to monitor safety and quality and assists in writing and monitoring ADA compliance plans. Reviews Commission policies and procedures and serves on committees to provide consistent service delivery, equal access and enjoyment for individuals with disabilities. May recommend edits to existing or develop proposed policies when there are developments, challenges, issues, or complaints (e.g., Insulin Dependent Diabetes Policy and Procedure, Participants Prone to Seizure Policy and Procedure, Mental Health Action Plan). Evaluates and provides recommendations on

TITLE:Principal Therapeutic/Inclusion SpecialistGRADE: 26DATE: 3/12/2024SERIES:RecreationCODE: 2027EEO: ProfessionalFLSA: Exempt

specific programs and staff, addressing level of service, effectiveness and quality. Provides technical assistance in determining level of service and reasonable modifications to patrons with disabilities; ensures consistency of service delivery regarding ADA and established Departmental policies and procedures. Monitors staff performance and ensures programs are safe and activities are age appropriate; and reviews the program site forms and surveys conducted once program is complete. Provides divisional and department staff training in ADA compliance.

- Manages approved budget expenditures for assigned programs/activities. Provides annual budget requests/recommendations to supervisor. Reviews and submits purchase requisitions and check requests. Initiates contracts to conform to purchasing practices and requirements; may assist with the coordination of proposed and existing grants. Assists with preparation of Requests For Proposals (RFPs) and bid specifications and obtains and evaluates bids and price quotes; and assists with solicitation of donations and scholarships.
- Assists in providing recommendations to all facilities within the Department; such as universally accessible features, (e.g., adult changing tables in family changing rooms). Participates in renovation and new facility design meetings; as well as special event and festival committees and provides input to meet the requirements for Temporary Accessible Events. Promotes structured scheduling, physical set-up arrangements or adapted activities to be incorporated into program planning for equal access.
- Coordinates and communicates with cooperating agencies and facilities. Refers participants to outside services (e.g., employment, educational, medical); participates with external committees (e.g., advisory boards; advocacy groups; local, state and national professional associations). Meets with citizens, community groups, schools, professional organizations and other governmental agencies to identify needs, plan programs, solve problems and answer questions; handles inquiries and investigates complaints.
- Builds relationships with citizens, community and advocacy groups and other stakeholders, and advocates for resources and support for services; represents Department before various groups, organizations and other stakeholders regarding programming on various occasions. Coordinates and participates in community events, fairs and expositions. Provides support for various presentations for Department programs; and supplies information, education and training opportunities for staff, volunteers, community service providers and government agencies, on trends, frameworks and programming (e.g., ADA program access, Therapeutic Recreation, Inclusion Services, Disability Awareness).
- Responds to issues of non-compliance or discrimination regarding ADA and program accessibility. Responds to patron, parent and caregiver complaints. Maintains accurate records of all complaints and concerns.

TITLE:Principal Therapeutic/Inclusion SpecialistGRADE: 26DATE: 3/12/2024SERIES:RecreationCODE: 2027EEO: ProfessionalFLSA: Exempt

- 2. Other Duties $(\pm 15\%)$
 - Speaks at professional conferences at local, state and national level. Reviews newsletters, articles, program newsletters, webpages, flyers, press releases, public service announcements and program brochures; assists with developing and implementing marketing plans.
 - Oversees records of revenues and expenditures, inventory of supplies and equipment, personnel, correspondence, program site visits and evaluations, inclusion services reports, monthly and annual reports and complaints; ensures periodic administrative and operational reports are written.
 - Conducts research, attends specialized trainings and professional conferences to identify and report on new programs, methods and equipment.
 - Performs special project work as assigned.

Important Worker Characteristics:

A. (1) Extensive knowledge of, and skill in (a) therapeutic recreation; (b) inclusion support; (c) modifications; (d) park and recreation administration; (e) disability characteristics and behavior support; (f) recreation and leisure activities; (g) assessment tools for therapeutic recreation; (h) legislation and regulations affecting individuals with disabilities, (e.g., Americans with Disabilities Act (ADA)); (i) program management; (j) office practices; (k) disability advocacy organizations and services; (l) County, State, and Federal building codes on accessibility; (m) safety and health regulations; and (n) Commission organization, policies and procedures*.

(2) Knowledge of (a) budget procedures and principles; (b) statistical analysis; (c) grant procurement; (d) public relations; (e) marketing; and (f) transportation systems.

*Typically acquired or fully developed primarily after employment in this job class.

- B. Knowledge of, and skill in assigning or reviewing tasks, setting the pace, and otherwise assisting the supervisor by leading a permanently formed work group or ability to rapidly acquire knowledge and skill set.
- C. Skill and ability to (1) use judgment and originality in planning and prioritizing the sequence, direction and progress of the work; (2) modify existing applications, processes, precedents and techniques; (3) exercise considerable judgment in determining the appropriate needs assessments for each child/family/participant and develop new and innovative approaches to therapeutic recreation services and activities; and (4) perform cardiopulmonary resuscitation (CPR), Automatic External Defibrillator (AED) and first aid.

TITLE:Principal Therapeutic/Inclusion SpecialistGRADE: 26DATE: 3/12/2024SERIES:RecreationCODE: 2027EEO: ProfessionalFLSA: Exempt

- D. Skill in problem solving to select, organize and logically process relevant information (verbal, numerical or abstract) to solve a problem. Examples include devising solutions and actions to resolve issues, conditions and problems; and identifying, interpreting and analyzing diverse situations and factors in order to discern interrelationships among different approaches and methods to explain and justify determinations, recommendations and implemented actions.
- E. Skill in communication to understand verbal and written information (including facts, descriptions and ideas) and to express such information so that others will understand. Examples include communicating clearly and concisely to a varied audience with wide ranging needs and requirements.
- F. Interpersonal skills to interact effectively with contacts in a businesslike, customer serviceoriented manner; this includes skill in establishing and maintaining effective working relationships and working as a member or a leader of a team.
- G. Skill in operation of (1) computer and software; (2) enterprise computer software; (3) various assistive devices (e.g., wheelchairs, assistive listening devices, hydraulic lifts); (4) adapted recreation equipment; (5) audio visual and video equipment; and (6) outdoor equipment.

Minimum Qualifications (MQs):

- 1. Bachelor's Degree in Therapeutic Recreation, Special Education, Vocational Rehabilitation, Occupational Therapy or any related field.
- 2. Four (4) years of progressively responsible experience in therapeutic recreation or closely related experience.
- 3. An equivalent combination of education and experience may be substituted, which together total eight (8) years.
- 4. A valid driver's license in accordance with both State and Commission rules and regulations. Driver's licenses must be unencumbered by restrictions, revocations, suspensions, or points that could limit the employee's ability to drive Commission vehicles or perform driving duties required of the position.
- 5. Obtain and maintain all applicable certifications.
- 6. Pass Commission medical examination.
- 7. Certification as a Certified Therapeutic Recreation Specialist is preferred.

TITLE: Principal Therapeutic/Inclusi	on Specialist	GRADE: 26	DATE: 3/12/2024
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Working Conditions:

Works in office and in community. Some work outside of core business hours including evenings, weekends and occasional holidays is required. Some driving is required. Works with individuals with a variety of disabilities, including some with potentially unpredictable or aggressive behavior. Responds to crisis intervention situations. Incumbents in this class must frequently: remain in a stationary position, position self to complete work, assist people with disabilities, communicate and exchange information with internal staff and the public, be able to see objects and words, and lift objects weighing up to 100 pounds. May be subject to various job demands such as high volume or work, interruptions and tight deadlines.